right way. He saw war and politics as two extremes on the same spectrum, in which "the real work of politics begins where war ends—and ends where war begins." He found that "the distinction between politics and strategy diminishes as the point of view is raised. At the summit true politics and strategy are

This being the case, for Churchill it was "not enough to win. One must win in the right way in order to serve the purposes of peace, which are the purposes of politics." The greatest generals were those who "conducted war in ways that were compatible with the aims of politics." They "manage to make the gravest choices well because they combine the functions of statesman and general," meaning that they account for both the military and political consequences of their decisions.

Churchill's analysis holds true in today's geopolitical climate. Dr. Kevin Melton and COL (Ret.) Christopher Holshek acknowledge, "Ultimately, neither stability nor security are ends within themselves, but a way to foster an environment necessary for enhancing social cohesion, governance, economic livelihood that comprise the grand strategic goal of peace." Consequently "the U.S. can neither afford—fiscally nor politically—to engage in perpetual warfare, nor to ignore simmering dynamics that have the potential to eventually threaten national or global security." It is in this reality that CA forces are best positioned to prove their value, because the end of all CA efforts is to translate military victory into political gains.

In 2016, then-Lt. Gen. H.R. McMaster "described war as essentially political, human, and uncertain-and thus the key role Civil Affairs plays in managing those determinants." In shoring up the civil foundation of a given society, CA forces lay the groundwork for stable and sustainable governance well before kinetic operations have begun and long after they have ended. They do this "by building and sustaining relationships with host nation and non-state partners, and proactively engaging in activities such as supporting local governance, education and employment programs, and elevating moderate voices in civil society through active engagement."

While emphasizing the ethical need to fight wars the right way to bring about the desired political effects, Churchill also stressed the economic necessity of doing so. He found, "Wars fought strategically are cheaper, in both men and materiel. They happen faster, and so they economize the time spent in conflict." Both the low-cost and non-kinetic nature of CA contribute to economy of time and resources, as does the prevention of economic loss among the civil populace. Described by COL (Ret.) Holshek as the "low-tech solution to low-tech problems," CA forces produce effects disproportionate to their cost.

CONCLUSION

An accurate and complete grasp of the truth, the on-the-ground reality, in both the particulars and as a single unity of conception, enables both statesmen and generals to make those consequential decisions pertaining to the national security of the United States. Danielle Pletka of the American Enterprise Institute agrees that the recipe for success is clear: "Understand the reality. Look at the problems. Identify the solution. Keep an eye on dangerous currents. And remember that any solution that does not lead back to the true roots of stable governance will be no solution at all in the long run." Army CA forces are single-mindedly committed to supporting those efforts, and they start by simply paying attention.

ADDITIONAL STATEMENTS

CONGRATULATING THE VANDER-BILT UNIVERSITY MEN'S BASE-BALL TEAM

• Mr. ALEXANDER. Mr. President, as a fellow Commodore and former Vanderbilt athlete, I would like to congratulate the Vanderbilt University baseball team on winning the 2019 National Collegiate Athletic Association Men's College World Series, the second championship title for the baseball program and the fifth national championship in Commodore athletic history.

Tim Corbin, in his 17th season as head baseball coach, has built a program that not only contends each year for college baseball's top prize, but has developed a culture of excellence among his athletes, both on the field and off. En route to their second national title. Coach Corbin's team, also referred to as the Vandy Boys, broke the Southeastern Conference record with 59 total victories, while also winning both the regular season and tournament titles. Without Vanderbilt's seven-member senior class, the Commodores' success could not have been possible. These seniors provided leadership and stability to a program that had a target on its back throughout the season.

This achievement is due to the hard work, talent, and teamwork of the following outstanding student-athletes: Harrison Ray, Cooper Davis, Philip Clarke, Tate Kolywck, Isaiah Thomas, Ethan Paul, Matt Hogan, Dominic Keegan, Kiambu Fentress, Austin Martin, Walker Grisanti, Pat DeMarco, Stephen Scott, Ty Duvall, Tyler Brown, Julian Infante, Ethan Smith, Patrick Raby, Sterling Hayes, Hugh Fisher, Erik Kaiser, Zach King, Jackson Gillis, John Malcom, Jake Eder, Justyn-Henry Malloy, Austin Becker, Mason Hickman, Chance Huff, AJ Franklin, JJ Bleday, Joe Gobillot, Drake Fellows, Kumar Rocker, and Jayson Gonzalez.

These student-athletes were coached and mentored by a dedicated team of coaches and athletic department staff, including: Head Coach Tim Corbin, Associate Head Coach Scott Brown, Assistant Coach Mike Baxter, Volunteer Coach David Macias, Athletic Trainer Tracy Campbell, Strength and Conditioning Coach Chris Ham, Director of Baseball Operations Brooks Webb, Director of Player Development Brandon Video Coordinator Barak. Josh Ruchotzke, Equipment Manager Kevin Collins, and Student Managers Jack Jackson Goodrum. Chase Casali, Kelley, and Ethan Stem.

I would also like to acknowledge Chancellor Nicholas S. Zeppos, Vice Chancellor for Athletics and University Affairs and Athletics Director Malcolm Turner, Deputy Athletics Director Candice Storey Lee, and Associate Athletic Director Phillip Brown for their leadership.

Anchor Down, Commodores. We are proud of vou. \bullet

TRIBUTE TO CRYSTAL GADDO

• Mr. DAINES. Mr. President, this week I have the honor of recognizing Crystal Gaddo of Gallatin County for her excellence in public service.

Crystal serves as a registered nurse at the Bozeman VA Community Based Outpatient Clinic. A veteran herself, Crystal spent 8 years as a Medic in the U.S. Army.

She is an exemplary employee at the VA. In her role as a registered nurse, Crystal was nominated for the Daisy Awards for excellent performance twice. Crystal has also recruited and mentored other nurses to help fill critical positions in the VA system. In addition, Crystal participated in multiple committees to better serve our veterans and support nursing practices.

In October of 2019, Crystal was flying to Atlanta for a training, when one of the passengers began to choke. She quickly stepped into action and saved his life. Because of her swift actions, the passenger was able to walk off the plane harm-free.

I thank Crystal for her service to our country and her service to the veterans of Bozeman. It is my distinct honor to recognize her character and life of service as a shining example of the best Montana has to offer.

TRIBUE TO ROGER HUTSON

• Mr. GARDNER. Mr. President, today I wish to recognize a giant of Denver and Colorado's business and philanthropic community, Mr. Roger Hutson. Mr. Hutson is the president and CEO of HRM Resources III, which is headquartered in Denver and produces energy in Colorado, Nebraska, Wyoming, and Kansas.

Mr. Hutson has a servant's heart. He has offered his business acumen and leadership experience to serve others in Colorado for decades. Mr. Hutson graduated from the Colorado School of Mines with a bachelor of science in geological engineering in 1982, one of the Nation's leading engineering schools. In 2004, Governor Bill Owens appointed Mr. Hutson to the school's board of trustees, and he was reappointed in 2009 by Governor Bill Ritter. During his two terms of service, he served as president of the board of trustees and chairman of the finance and audit committee. He has served on many other boards and commission at both the State and local levels.

Because he is passionate about business, education, economic development, and public policy, Mr. Hutson was the first oil and gas executive asked to join the exclusive business organization known as Colorado Concern. There, he works with top Colorado executives who are interested in enhancing and protecting our State's business climate, a business climate that is widely recognized as the best in the